

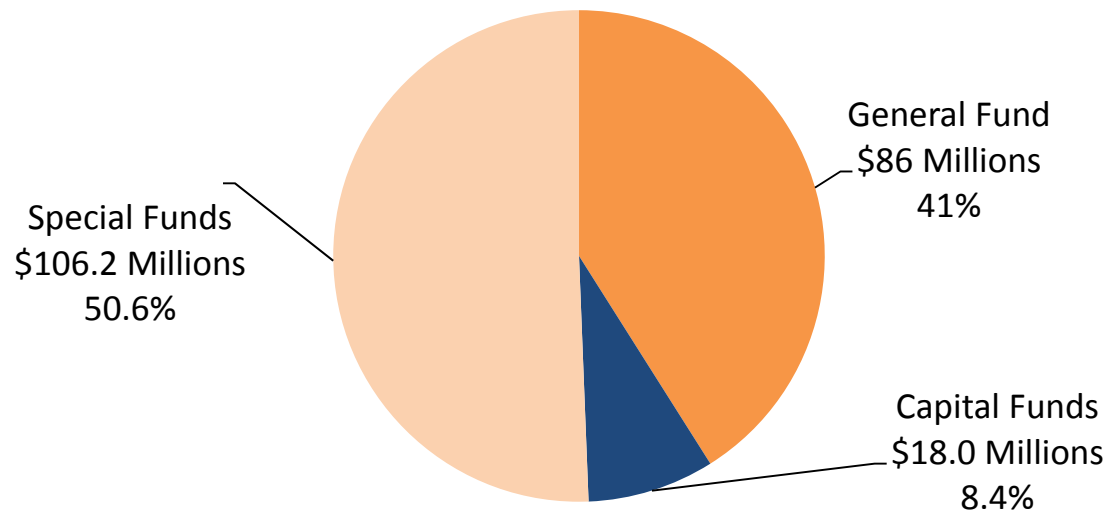


Second Public Budget Hearing

September 27, 2017

City of Coral Springs Budget Overview

2018 PROPOSED CITY BUDGET (NET)*:	\$210.2 Million
TOTAL NUMBER OF FUNDS:	10
TOTAL NUMBER OF POSITIONS (FTE):	859



*Budget Net of Interfund Transfers
Note: CRA Expenditure included in General Fund \$316,566

FY 2018 Business Plan *Proposed* Highlights

Staff Recommendations

Millage rate increase of 1.15 mills in order to balance the budget without the use of reserves

- The average SF homeowner will pay an additional \$262 in property taxes
- Within the increased millage, the average SF homeowner will pay an additional \$25 due to property value increase

Voter-Approved Debt Service preliminary millage rate will decrease from \$0.2948 to \$0.2753

Single-Family Fire Assessment will increase by \$25 and No change for Multi-family Fire Assessment

- Increase from \$155 to \$180 annual cost per single-family household
- Increase from \$22.50 to \$27.00 per 100 sq ft for institutional
- Decrease from \$23.03 to \$23.00 per 100 sq ft for commercial
- No change to multi-family or industrial rates

Residential Solid Waste Assessment will increase by \$8.25

- From \$239.75 to \$248.00 annual cost per single-family household

Water rates will increase by \$2.24 per month for the average SF homeowner

- 3.5% per the 2013 Water and Wastewater Rate Study



Status of Reserves

Source: Comprehensive Annual Financial Report

FY Ending Sept. 30	Stabilization Fund (17%)	Unassigned
FY 2010	\$16,149,143	\$1,086,188
FY 2011	\$16,655,463	\$0.00
FY 2012	\$16,798,428	\$0.00
FY 2013	\$17,053,991	\$0.00
FY 2014*	\$17,548,453	\$0.00
FY 2015	\$18,333,974	\$3,544,390
FY 2016	\$19,019,790	\$4,655,576

- Hurricane Irma current costs are \$5 million.
- Costs are expected to exceed \$13.02 million.
- Debris comprises 85% of total costs.
- Hurricane Matthew FEMA reimbursement scheduled for \$279K.

*\$2,041,398 has been designated as "deferred inflow" because accounting rules did not permit us to recognize the entire amount the City received when assigning the revenue from the sale of several cell tower leases. The City will recognize this revenue over 14 years. The revenue is not recognized in even portions; rather, it is recognized as if the leases were still in place, escalating 5% annually.

** Fiscal Year 2017 -Parks Replacement Plan has been established.

***Computer Replacement Plan & Facility Reserve not shown.

CITY OF CORAL SPRINGS

What you get for your money



- Artificial Turf Replacement – Mullins Aiello Field
- Mullins Field Lighting – MacElderry Field
- New Entrance for Sherwood Forest Park
- Updated Tot Lot Maintenance ↓ Funding
- Mobile Command Center ↓ Funding



- ~~Decorative Street Lights in Downtown~~
- Median Improvements ↓ Funding
- ADA intersection upgrades ↓ Funding
- Funding Road Resurfacing Program ↓ Funding
- ~~Additional ArtWalk Events~~
- City Day of Service
- K-12 Education Summit
- Add'l Senior Programming and Newsletter



- Additional Public Safety Staff ↓ Funding
- ~~Event Coordinator~~
- Principal Office Assistant
- Contract Administrator
- Community Relations Assistant
- Emergency Call Taker
- Litter Crew

A Family-Friendly Community

Status	Initiative Name	Lead Department
PROPOSED NEW	Add 3 Firefighter/Paramedics	Fire
	Add 4 Strategic Enforcement Detectives	Police
	Add Strategic Enforcement Sergeant	Police
	Add Administrative Lieutenant	Police
	Add Emergency Call-Taker	Police
	Mobile Command Center	Police
	Communications Unit Console Replacement	Police
	Rifle Noise Suppressors to Prevent Hearing Loss	Police
	Summer Breakspot Program (\$6,500)	Police
	Add Event Coordinator, Add 1 ArtWalk Events (\$125,000)	Communications & Mktg
	Virtual Slice of Springs Equipment	DevSvcs/Comm&Mktg
	Guardrail Evaluation Study	Public Works

A Thriving Business Community

Status	Initiative Name	Lead Department
PROPOSED NEW	Municipal Complex	City Manager's Office
	Crowdfunding Event	Communications & Mktg
	Corporate Park License Plate Readers	Police
	Econ. Development Marketing Campaign	Economic Development
	Redesign EDO Website	Economic Development
	Business Recruitment Campaign	Economic Development
	K – 12 Education Summit	EconDev/Comm&Mktg
	Feasibility Study: Pedestrian Crossing at NW 28th Street (The Walk) (\$25,000)	Development Services

An Active, Healthy Community

Status	Initiative Name	Lead Department
PROPOSED NEW	Senior Outreach Newsletter	Communications & Mktg
	City Wide Day of Service	Human Resources
	Field Lights at Mullins (MacElderry)	Parks & Recreation
	Aiello Field Artificial Turf Replcmnt	Parks & Recreation
	Athletic Field Maintenance	Parks & Recreation
	Add'l Senior Programming	Parks & Recreation
	Zika Tablets	Public Works

An Attractive Community

Status	Initiative Name	Lead Department
PROPOSED NEW	Operational Review in Code Compliance	Development Services
	Building Permit Fee Study (Building Fund)	Development Services
	New Irrigation Control System and Wells	Parks & Recreation
	Median/Right of Way Maintenance Plan	Public Works
	Sherwood Forest Park Entrance	Public Works/Parks&Rec
	Canal Bank Clearing in Corp. Park (\$100,000)	Public Works
	Downtown Decorative Street Lights (\$170,000)	Public Works
	Intersection Approaches (25) Upgraded to ADA	Public Works
	Asphalt Paver (\$46,500)	Public Works

An Innovative, High-Performing Organization

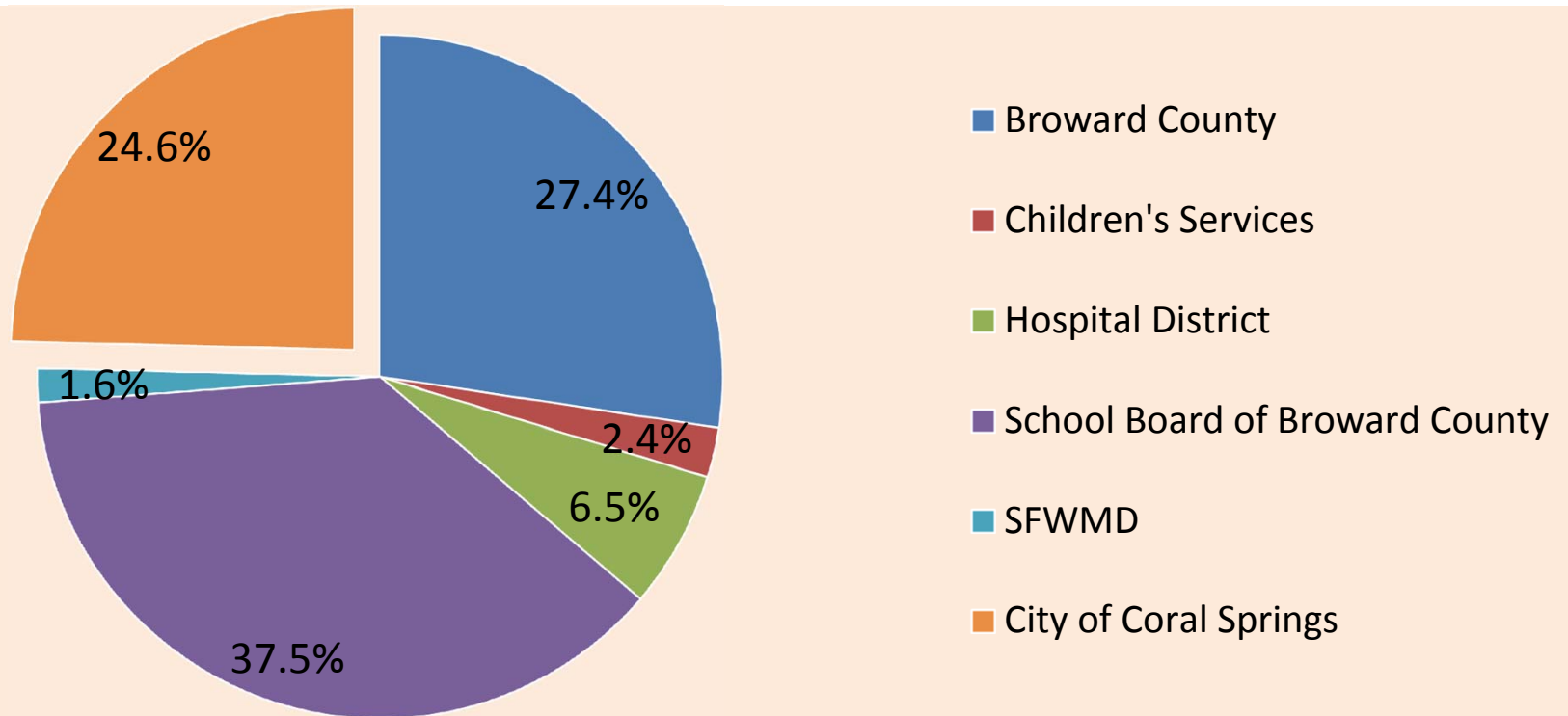
Status	Initiative Name	Lead Department
PROPOSED NEW	City Hall in the Mall Service Improvements	Human Resources
	ERP (Enterprise Resource Program) Implementation	IT, CMO, Finance, HR, Budget
	Leverage Temporary Agency to fill IT Vacancies	Information Technology
	Increased Training for IT Personnel	Information Technology
	Microsoft Licensing Strategy	Information Technology
	Recruitment Bonuses (\$10,500)	Human Resources
	On-boarding Enhancements (\$25,000)	Human Resources
	Add Contract Administrator in Purchasing	Finance
	FEMA Appeals Consultant	Finance
	Add Horticultural Specialist/Contract Administrator	Public Works
	Bring City Engineer In-house	Public Works
	Public Safety Gym Renovation	Police
	Converting 8 PT to FT Positions in General Fund	Various Departments

Impact on Average SF Home

\$255,000 Assessed Value before Exemptions

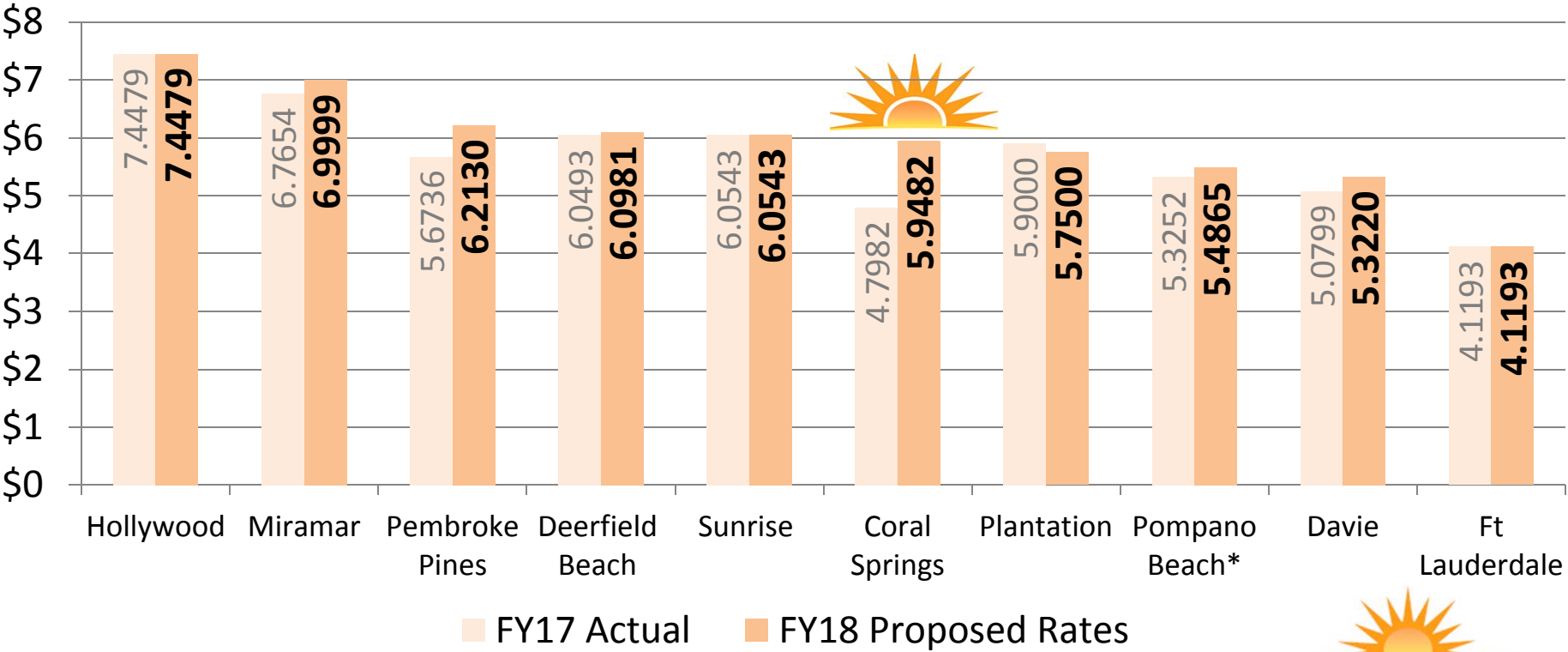
	\$ Proposed	\$ Increase for the year	\$ Increase per month
Ad Valorem (SOH cap = 2.1%)	\$1,223	+ \$262	\$21.83
Voted Debt	\$ 57	- \$ 2	-\$ 0.16
Fire Assessment	\$ 180	+ \$ 25	\$2.08
Solid Waste Assessment	\$ 248	+ \$ 8	\$0.67
Total City Taxes, Assessments	\$1,708	+ \$ 293	\$24.42

How Much of Your Tax Bill Goes to the City?



*Using FY2017 millage rates and values because FY2018 rates not yet known
In FY2017 Avg SF Home = \$250,000 Assessed Value before Exemptions

Staff Recommends Increasing Operating Millage Rate by 1.15 mills



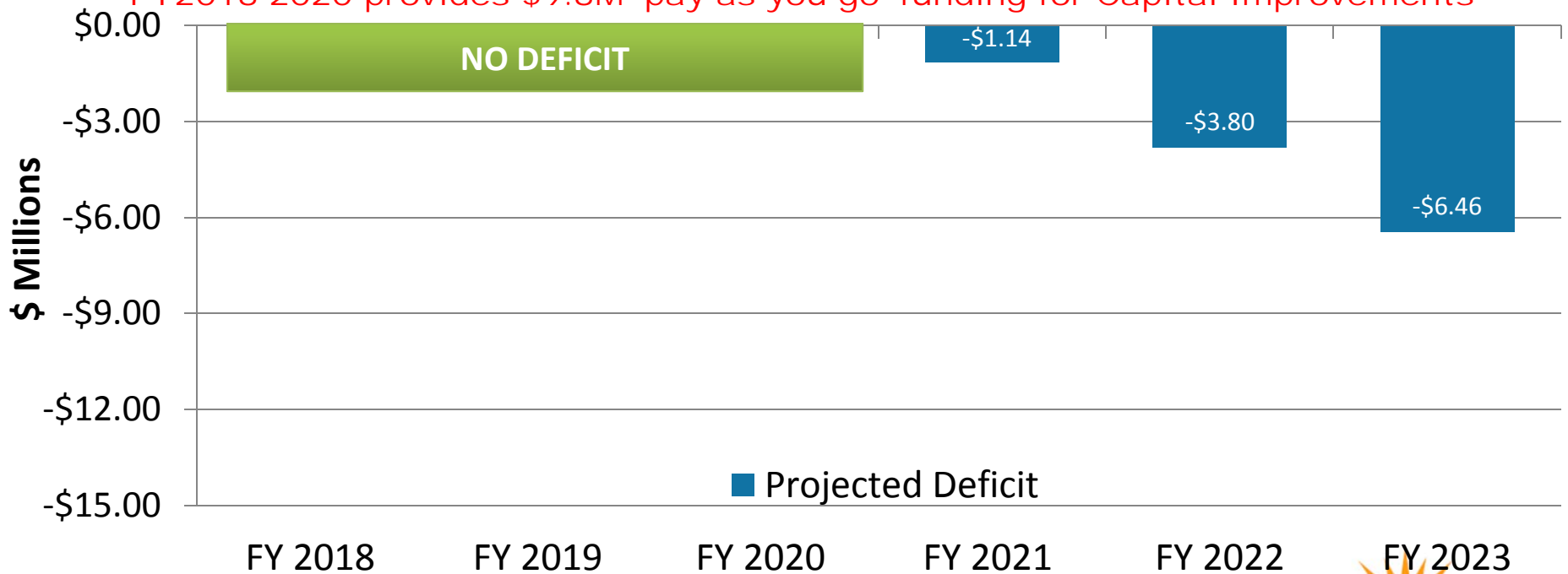
* Pompano Beach includes a separate EMS millage of 0.5000



General Fund Five-Year Forecast

Millage Rate: 5.9482

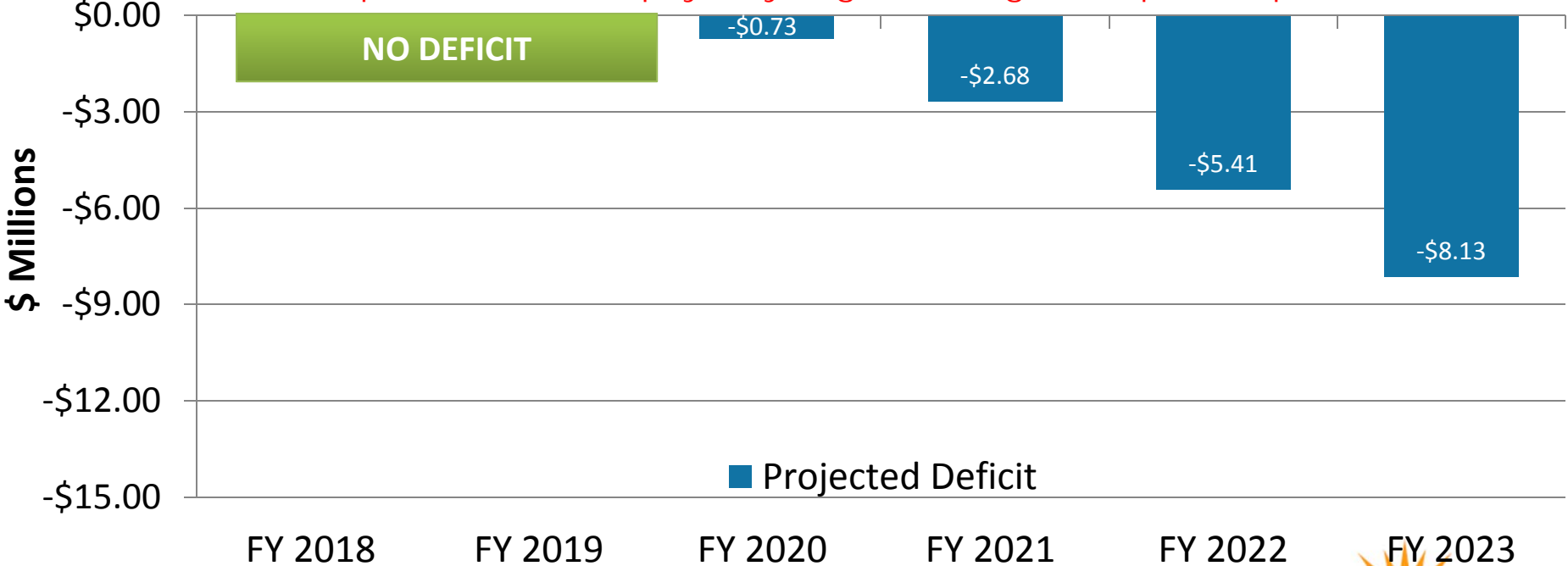
FY2018-2020 provides \$9.8M 'pay as you go' funding for Capital Improvements



General Fund Five-Year Forecast

Millage Rate: 5.7982

FY2018-2020 provides \$7.6M 'pay as you go' funding for Capital Improvements



Millage Rate Scenarios

Staff Recommendation

Criteria	Option #1	Option #2	Option #3	Option #4	Option #5	Rollback
Millage	1.25	1.15	1.0	1.0	0.75	cut \$7.2M
Full Adds to Staff	√					cuts
Partial Adds to Staff	√	√	partial	√	minimal	cuts
Operating Enhancements	√	√	partial	√	partial	cuts
Full Capital	√					cuts
Partial Capital	√	√	partial	√	partial	cuts
Existing Level of Service	√	√	√	√	√	cuts
Irma/Reserves	√	√	√		√	-

FY18 Partial Cuts

Staffing	Department	Requested	Remaining
Event Coordinator	City Mgr Office	\$ 82,352	\$ -
One Stop Permit Services Rep	Development Svcs	\$ 38,900	\$ -
Passport Service Rep	HR	\$ 19,464	\$ -
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Maintenance Worker	Parks & Rec	\$ 7,483	\$ -
Fleet/Facilities Tech	Police	\$ 27,297	\$ -

FY18 Partial Cuts

Operating and Capital	Department	Requested	Remaining
Holiday Décor	City Mgr Office	\$ 40,000	\$ -
Artwalk Events	City Mgr Office	\$ 12,000	\$ -
Pedestrian Study 28th	Development Svcs	\$ 25,000	\$ -
Employment Referral	HR	\$ 10,500	\$ -
Onboarding Enhancements	HR	\$ 25,000	\$ -
Parks CIP	Parks & Rec	\$ 563,350	\$ 250,000
Fitness Center	Parks & Rec	\$ 35,000	\$ -
Irrigation System Control	Parks & Rec	\$ 300,000	\$ 100,000
Mobile Command Center	Police	\$ 80,000	\$ -
Road Resurfacing	Public Works	\$ 750,000	\$ 250,000
Decorative Street Lighting	Public Works	\$ 170,000	\$ -
Canal Bank Clearing	Public Works	\$ 100,000	\$ -
Intersection ADA	Public Works	\$ 150,000	\$ 75,000
Municipal Complex - Cleaning	Public Works	\$ 115,000	\$ 86,160
Median Improvements	Public Works	\$ 600,000	\$ 550,000
Asphalt Spreader Box	Public Works	\$ 46,500	\$ -



FY18 Partial Cuts

Staff Delay	Department	Requested	Remaining
Law Enforcement Lieutenant - Jan	Police	\$ 111,632	\$ 83,724
Law Enforcement Officer - Jan	Police	\$ 112,162	\$ 84,122
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Law Enforcement Officer - April	Police	\$ 112,162	\$ 56,081
Law Enforcement Officer - April	Police	\$ 112,162	\$ 56,081
Law Enforcement Sergeant - April	Police	\$ 133,221	\$ 66,611
Telecommunicator - April	Police	\$ 47,707	\$ 23,854
Custodian - Jan	Public Works	\$ 34,722	\$ 17,361

FY 2018 Business Plan Highlights

Staff Recommendations



Milestone	Millage	Yield	Vote Count
Proposed Millage Rate	\$5.9482	+\$13.5 million revenue increase from FY 2017	State law requires 5/0 vote
FY2017 Millage Rate	\$4.7982	+\$2.9 million revenue increase from FY 2017	State law requires 2/3 vote to keep millage rate exactly the same
Rolled-Back Rate	\$4.4841	\$2.9 million cut to proposed FY 2018 Budget	Simple Majority

Any millage rate above the Rolled-Back Rate will be advertised as a Proposed Tax Increase



Thank You